# Flexi-time Policy

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#### Introduction

The Council is committed to improving the work life balance of employees through a range of arrangements. Our Flexitime Scheme is a key component, and we hope that employees will use it to manage their work and personal lives more effectively. The success of the Scheme depends on the common sense and goodwill of employees and must operate according to the demands of the service. Your manager will discuss these with you as they must always take precedence.

This Scheme is a discretionary benefit, which is offered to all employees whose working arrangements allow an element of flexibility and therefore, may not be suitable for workers whose duties require a fixed working pattern. Nothing in the Scheme should be interpreted as providing any employee with a contractual right to flexitime. It is however generally agreed that both the organisation and staff will obtain significant mutual benefit from the scheme.

Other Council policies which may allow you more flexibility at work include:

- Right to Flexible working
- Time to look after a child, parent, or other family member in either an emergency or a longer-term situation. Time off work

Further advice can be sought from your line manager or HR advisor.

There are various examples included throughout this guidance which illustrate how the Flexitime Scheme can help employees balance their working and personal lives. (The case studies and names used are fictional).

#### Case Study 1

John Jones, an employee in Social Care, receives a call to tell him that his children cannot be picked up from school today. John speaks to his line manager who agrees that he can leave work at 2:45 pm. He collects his children from school, takes them to their childminder and is back in work by 3:30 pm. *John has not had to take a half-day flexitime leave and has been able to make up most of the time on the day.* 

#### WORK OUTSIDE THE "STANDARD WORKING PATTERN"

#### **Work at Weekends**

Although the standard working week runs from Monday to Friday there is scope in this scheme for staff to work at weekends at their own request, if for instance they wish to work on a particular project or finish a particular piece of work undisturbed. Such work must, as in all other instances of flexitime working under this policy be agreed with the line manager in advance and any flexitime leave taken as a result will be at the standard time (hour for hour basis) only.

#### **Overtime**

Overtime or time off in lieu must be authorised with the line manager beforehand and will normally be paid only for hours worked outside the bandwidth. If this creates operational difficulties in that an employee has to meet a specific peak in workload and cannot balance this by taking Flexi leave within the accounting period, then payment or time off in lieu may be considered in line with Council Policy. (See Appendix A).

## Case Study 2

Elin Jones in Resources is asked to work additional hours to meet a specific deadline. This results in her working an additional 8 hours in one week within the bandwidth. She is unable to take this as Flexi Leave and is given the choice of overtime or Time Off In Lieu (TOIL) and opts for TOIL. The time is credited to the employee, which will not have to be taken within the current accounting period. The 8 hours are removed from the employee's flexitime credit hours and banked for use as TOIL.

#### General

Where patterns of work emerge which result in staff working regularly outside the standard working pattern under this scheme, this should not be taken as a right to continue doing so by either staff or management. Changes in business needs or the balance of teams may result in a need to alter working patterns. Equally this scheme does not confer any right on the employer to alter working patterns without full consultation with staff and trade unions.

#### Case Study 3

A team of five employees based in Regeneration and Leisure, all of whom carry out similar duties, would like to leave work by 3:00 pm on Fridays. The line manager says that at least three of the team must be available until 4.30pm on Fridays but is happy for the team to work this out between them. Within this framework they arrange the rota themselves and each week two of the team are able to work more flexibly on the Friday. (*Providing they have made up the hours during the accounting period*).

#### TIME OFF FOR MEDICAL AND RELATED APPOINTMENTS

The Flexitime scheme is intended to increase the scope for staff to work flexibly to a degree where, under most circumstances medical appointments can be taken in an employee's own time with the hours being made up during the current accounting period. See also, the Authority's Sickness Absence Policy.

## Case Study 4

Angharad Rees, an employee in Environment has a hospital appointment at 10.00am. She knows that she may have to wait for some time before she sees her consultant so agrees in advance, with her line manager that she comes in to work at 08.00am and leaves for the appointment at 9:45 am. As expected, her appointment is delayed, and she is not back in work until 2.45 pm. Although Angharad will have to make the time up she was able to attend this appointment without the need to take a half-day Flexi Leave.

#### **SMOKING "BREAKS"**

The Council has a Smoke Free Policy, which clearly states that employees must "clock out" or record as non-work time any smoking breaks taken.

#### **ABUSE OF THE SCHEME**

Abuse of this scheme may lead to disciplinary action and/or to the withdrawal of the flexitime benefit to the employee.

#### **SCHEME PARAMETERS**

#### **General Principles**

Any requests for flexitime working outside the standard working day must be agreed by the line manager in advance. This would quite reasonably include negotiation for a degree of flexibility within which an individual or team could work without having to gain prior approval on each occasion.

On every working day, a minimum of 4 hours work must be completed, to include at least 1 hour of work before 1:00 pm and 1 hour of work after 1:00 pm. Where a half day flexitime leave has been agreed, each employee must complete at least 2 hours work before 1:00 pm in the case of afternoon leave and at least 2 hours of work after 1:00 pm in the case of morning leave. For example, you could work from 9am to 11am and 1pm to 3 pm or 10am to 2pm without having to book flexitime leave.

No more than 6 hours must be worked without a break of at least half an hour.

The scheme is available to all employees both full and part time unless specifically excluded as detailed in the second paragraph of the **Introduction** (above)

#### Bandwidth

The Bandwidth runs from 7:00 am to 7:00 pm

## **Accounting Period**

The accounting period is 8 weeks and based on full time contracted working hours of 296 over that period and pro rata for part time.

# **Credit/Debit Hours and Carry over**

A maximum 16 hours credit or 8 hours debit can be carried over from one accounting period to the next. Any hours in excess of 16 will be lost at the end of an accounting period unless it has been agreed that it can be taken as time off in lieu. If more than 8 hours debit is worked without reasonable prior arrangement, then the disciplinary procedure may apply.

# Flexible Hours Leave (Flexi Leave)

Up to 1 full or 2 half days flexi leave during each accounting period may be taken by agreement with your line manager. Flexi leave cannot be taken if it results in a debit of more than 8 hours.

#### Case Study 5

Bill Owen in the Chief Executive's Department has an elderly relative needing care in the afternoon and has requested to be able to start and finish earlier for a period of time until permanent care arrangements can be made. The line manager is able to make some adjustments to ensure continuity of service delivery and agrees to the request also agreeing a timescale and date for review. Bill is able to continue working whilst caring for his relative.

#### TIME RECORDING

All locations should operate electronic time recording systems. Where this is not practical, the manager will decide on an appropriate system. Employees are expected to use the time recording system provided. Failure to do so may result in disciplinary action including the withdrawal of the Flexitime scheme.

If you have any queries in relation to this Flexitime Scheme, please contact your line manager or HR Advisor

flexi-time-recording-sheet.xls

#### **EQUALITIES STATEMENT**

All employees are required to adopt a positive, open and fair approach and ensure the Authority's Equality and Diversity Policy is adhered to and applied consistently to all irrespective of race, colour, nationality, ethnic or national origins, disability, religion and belief or non-belief, age, sex, gender reassignment, gender identity and gender expression, sexual orientation, pregnancy or maternity, marital or civil partnership status.

In addition, the Welsh Language Standards ask us to 'ensure that the Welsh language is treated no less favourably than the English language' and this principle should be adopted in the application of this Guidance.

If you have any equality and diversity concerns in relation to the application of this policy and procedure, please contact a member of the HR Team who will, if necessary, ensure the policy/procedure is reviewed accordingly.

# **APPENDIX A**

#### PLANNED OVERTIME - WORK IN EXCESS OF NORMAL HOURS

- **1.** Time spent in attendance at a conference as a delegate, or at a course as a participant, will not be regarded as a requirement to work overtime.
- **2.** Flexitime arrangements cover the hours 7.00am.to 7.00pm, Monday Friday. Payment/compensation for overtime work will be considered when such overtime involves working at weekends (if not agreed as part of the Flexitime Scheme) and statutory holidays or, on standard working days, before 7.00 a.m. and after 7.00 p.m.
- **3.** The requirement to work overtime for the Authority should be foreseen and preplanned and should only, for the purposes of this scheme, be undertaken with prior approval of the Chief Officer or their nominated representative. No retrospective applications will be considered.
- **4.** Employees who are authorised by their Manager to work additional hours beyond the 37 hour working week or beyond a contracted working pattern that averages a 37 hour working week will be entitled to an overtime rate at time and a half on their basic pay/hourly rate, i.e. 50% enhancement on all overtime hours worked or (TOIL) at single time if preferred by the employee and agreed by the Manager. Where an employee is contracted to a working pattern that averages a 37hour week, e.g. a fortnightly rota or annualised hours, overtime rates are only payable for hours worked over the average of 37 hours in the contracted period.
- **5.** There will be no regular or contractual overtime. Managers are required to explore all other avenues before granting overtime and only subject to agreed approval processes. Should the employee request TOIL, then the Manager will agree this, based on the actual hours worked. For example, if an employee works an additional 8 hours overtime then TOIL will be granted at this rate (i.e. 50% will not be added on to the total of hours)

# **APPENDIX B**

# **DEFINITIONS**

Flexitime: This is to be used as the name for	
this scheme to ensure there is no confusion with	
other flexible working policies	
Bandwidth: This is the earliest time that a	The bandwidth is 7:00 am to 7:00 pm
member of staff can start work under this	
scheme through to latest finishing time	
Accounting period: The period over which	Accounting period is 8 weeks
contracted hours must be balanced	
Carry over hours: At the end of each	Staff may carry over up to 16 hours credit
accounting period staff are permitted to carry a	hours or 8 hours debit hours. This is
certain number of hours either credit or debit	based on 296 hours per accounting
into the next accounting period	period for full time staff and pro-rata for
	part time
Standard working day: To give a baseline from	The standard working day is deemed to
which flexitime can be managed this is the day	be 8:45 am to 5.00 pm Monday to
on which conventional office hours are based	Thursday. 8:45 am to 4:30 pm Friday with
	a ¾ hr lunch break
Working day: A working day is any day other	
than one on which a member of staff has	
authorised leave (including a full or half day	
flexitime leave)	
Flexi leave: This is leave taken with prior	Flexi leave will not be granted if it takes
permission of line manager as a result of	the debit balance of employee's hours
accruing hours under this scheme	beyond 8.
Full or half day Flexi Leave: These are days	Employees may take up to 2 half or 1 full
on which there is no requirement to attend work	days flexi leave each accounting period
for at least 1 hour before 1.00pm in the case of	
morning flexitime leave, 1 hour after 1.00pm in	
the case of afternoon flexitime leave or to attend	
work at all in the case of a full days flexitime	
leave.	
Flexitime working: this is any work carried out	
by an employee outside the standard working	
day	
Eligible employees: These are all employees	
whose duties do not require a fixed working	
pattern. Some employees will inevitably not be	
able to be part of this scheme because type of	
work or work patterns do not allow it	
Standard Working Pattern:	A standard working pattern is the normal
	working day from Monday to Friday