PRIVATE & CONFIDENTIAL

Name ---------------

Address-------------

Dear ----------------

**3rd Stage Attendance Management Meeting (Delete as appropriate) (Reopened / Final)**

Further to our conversation following your recent sickness absence (select one option from blue text below)

* Option 1 I am sorry that you have been unwell, and I would like to arrange a meeting to review your current situation
* Option 2 I am sorry that you remain unwell and are not yet able to return to work and I would like to arrange a meeting to review your current situation.

I should be grateful therefore if you would attend a 3rd Stage Attendance Management Meeting which has been arranged for (insert date) at (time) to be held over (Select an option from the blue text) Microsoft Teams or insert venue or telephone in accordance with the [Sickness Absence Policy](http://intranet/media/661291/sickness-policy-2021-final.pdf).

If Meeting face to face please include the following - All attendees at the meeting will need to ensure that safe working practices including good hygiene practices, social distancing measures and containment methods (catch it, bin it, kill it etc.) are followed.

Prior to attending the meeting if you develop the following symptoms:

- Temperature/fever 37.8 degrees or above

- Persistent cough

- Anosmia (partial/total loss of smell or taste)

Please do not attend the meeting and inform your line manager and the meeting organiser immediately.

This meeting follows your period(s) of absence on [insert dates]

(Select one option from the blue text below)

* Option 1 if returned to work and our return-to-work [meeting(s) on (Insert dates) and our meeting(s) held under stage 1 and 2 of the sickness absence management procedure on (Insert Date(s).
* Option 2 if still absent and our meeting(s) held under stage 1 and 2 of the sickness absence management procedure (insert dates)
* Option 3 if previous stage 3 meeting held and our meeting(s) held under stage 3 of the sickness absence management procedure on (Insert Date(s).

You can ask for a recognised trade union representative or work colleague to accompany you to this meeting.

We are now at the final stage of the procedure and the purpose of the meeting is to consider matters previously discussed and to (Delete as appropriate) (establish your current health situation), **or** (discuss your current level of attendance) **or** (establish the likely duration of your absence) and will be an opportunity for you to raise any concerns which you think are relevant to your overall attendance levels and to discuss any support that can be considered at this time and to agree on the most beneficial way forward for you and for the department.

It is possible that an outcome of the meeting will be a further formal warning regarding your capability on health grounds and the establishment of a formal review period under stage 3 of the Sickness Absence policy or ultimately termination of your employment on the grounds of health capability. However, a decision on this will not be made until you have had a full opportunity to put forward everything that you wish to raise.

Please let me know as soon as possible if you (or your chosen companion) cannot attend the meeting so that we may arrange an alternative date/time, or if you need any adjustment to the meeting arrangements on account of any disability.

I would like to ensure we are continuing to support you as much as possible in order to (Delete as appropriate) facilitate your return to work **OR** improve your attendance. I look forward to meeting with you and in the meantime if you have any queries or concerns relating to this letter please do not hesitate to contact me.

Yours sincerely

**Managers Name**

**Job Title**

**cc TU & HR**