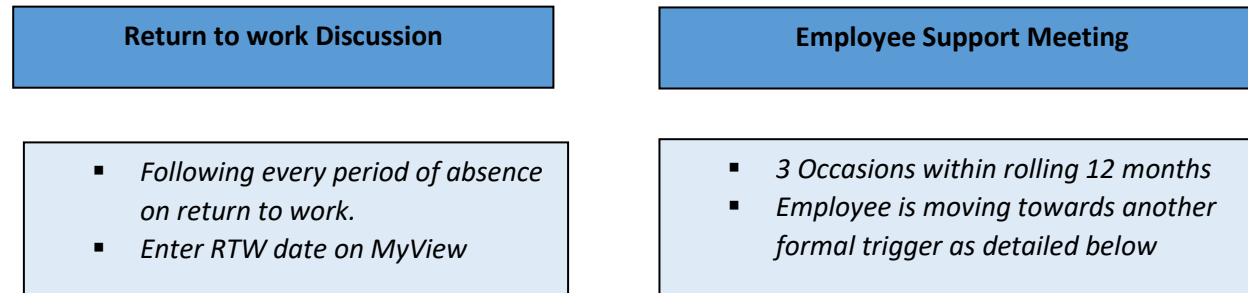
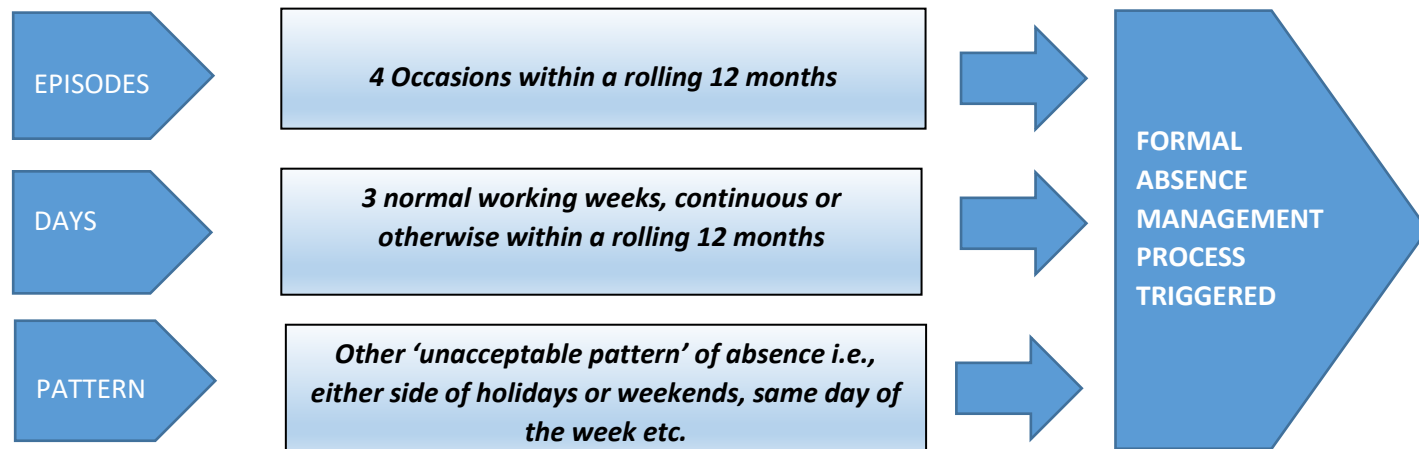


CCC SICKNESS ABSENCE TRIGGER POINTS AND REVIEW PROCEDURES



FORMAL ABSENCE TRIGGERS



**Formal 1st Stage
Attendance
Management Meeting**

Formal Absence Trigger(s) Met

If further formal absence
trigger(s) hit during the 4
month monitoring period
re-enter at the 1st Stage
AMM immediately

1st Stage Attendance Management Meeting (AMM) held

- 7 calendar days' notice
- Right to be accompanied
- Explore reasons and support to improve

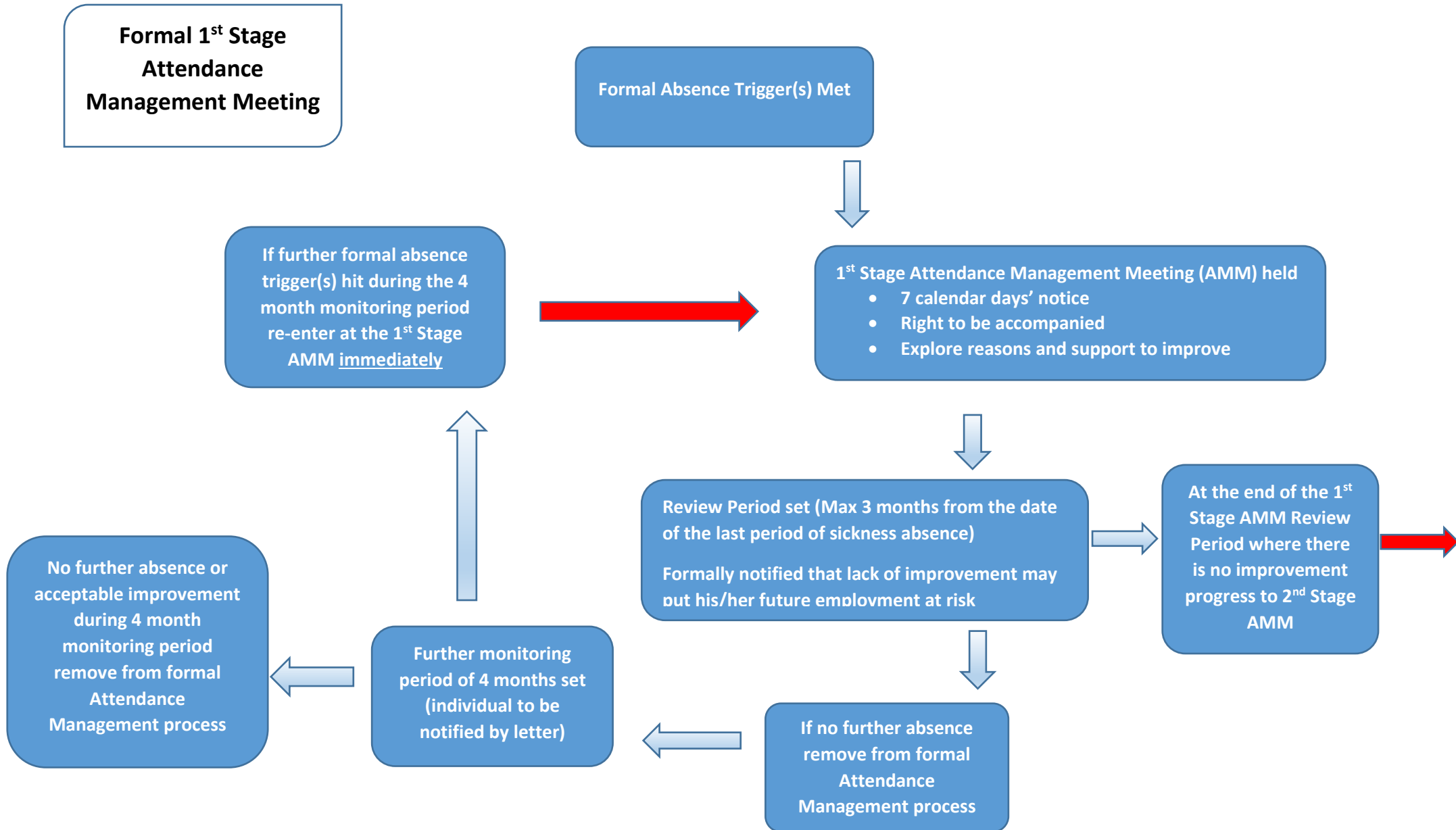
Review Period set (Max 3 months from the date
of the last period of sickness absence)
Formally notified that lack of improvement may
put his/her future employment at risk

At the end of the 1st
Stage AMM Review
Period where there
is no improvement
progress to 2nd Stage
AMM

No further absence or
acceptable improvement
during 4 month
monitoring period
remove from formal
Attendance
Management process

Further monitoring
period of 4 months set
(individual to be
notified by letter)

If no further absence
remove from formal
Attendance
Management process



**Formal 2nd Stage
Attendance
Management Meeting**

Lack of improvement after 1st Stage
AMM review/monitoring period(s)



2nd Stage Attendance Management Meeting (AMM) held

- 7 calendar days' notice
- Right to be accompanied
- Explore reasons and support to improve



Review Period set (Max 3 months from the date
of the last period of sickness absence)

Formally notified that lack of improvement may
put his/her future employment at risk

Employee has the right to request warning in
relation to future employment is reviewed



At the end of the 2nd
Stage AMM Review
Period where there
is no improvement
progress to 3rd Stage
AMM



If no further absence
remove from formal
Attendance
Management process



Further monitoring
period of 4 months set
(individual to be
notified by letter)



If further formal absence
trigger(s) hit during the 4
month monitoring period
re-enter at the 2nd Stage
AMM immediately



No further absence or
acceptable improvement
during 4 month
monitoring period
remove from formal
Attendance
Management process



